FIVE-YEAR REVIEW IMPACT STATEMENT

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As I reflected on the accomplishments of the College of Medicine for the past five years, I realized all of the accomplishments belong to the faculty, staff, and students. My role as founding dean has been to launch and initiate the programs, partnerships, and possibilities and then manage and provide support to the teams as they create the magic that leads to our success. Selected accomplishments in the areas of our missions are represented here.

Education: The M.D. degree program received full accreditation in February 2013, with the charter class graduating that May. In August 2016, with the matriculation of the class of 2020, the college achieved full enrollment of 480, with 120 students in each class, and 376 graduates to date. The college will admit its tenth M.D. class in August 2018. Enrollment and caliber of students in the biomedical sciences continues to grow. Program and student outcomes are strong in each program. The college received approval from the Accreditation Council for Graduate Medical Education (ACGME) in 2013 for Internal Medicine residency program conducted in partnership with the Orlando VA Medical Center and Osceola Regional Medical Center. Subsequently, the college announced plans for a consortium with Hospital Corporation of America (HCA) to create over 600 residency slots by 2020. Currently, the college has 18 ACGME-accredited residency and fellowship programs in ten specialties. In 2016, the college’s Continuous Professional Development Program (CPD) was accredited by the Accreditation Council for Continuing Medical Education (ACCME).

Research: The college’s office of research was established in 2014 and is currently under the leadership of Dr. Griffith Parks and Dr. Edward Ross. The Burnett School of Biomedical Sciences was restructured creating four areas of focused research and five divisions: infectious disease (molecular microbiology and immunity pathogenesis), cancer, neuroscience, and cardiovascular/metabolic disease. Cutting-edge core facilities at three separate research locations position the college for future growth. The college’s external research awards have continued to grow since FY 2012, reaching $10.1M in FY 2017. The college has hired ten new research faculty in the last three years, nine of whom arrived with funding, and in the past four years the number of research-intensive tenured faculty has increased by 40%. In March 2016, the college launched “FLAGSHIP: Medical Scholarly Proceedings”, an online research journal.

Patient Care: The college's physician practice (UCF Health) expanded its first location, Quadrangle, and opened its second location in 2015 – Gateway at Lake Nona. UCF Health started with six specialties and has grown to 17 including procedure-based specialties. The number of clinical FTEs increased 212% while the number of patient visits has increased 921%. A third clinical location, for employees and family members of the Osceola County Sheriff’s Office, opened a year later. In August 2016, the college invited hospitals across the nation to submit proposals to partner to build a hospital. The Hospital Corporation of America was selected and the UCF Board of Trustees concurred. In March of 2017, the State University System of Florida Board of Governors approved the UCF partnership with HCA to build the UCF Lake Nona Medical Center.

My Service (national and local): I was elected to serve on the boards of the Association of Academic Health Centers, Association of American Medical Colleges Council of Deans, and the ELAM Admissions Review and Selection Committees. As chair of the Academic Health Sciences Center Taskforce, I led an interdisciplinary group that recommended to the provost an organizational restructure of health and related disciplines in the university. The committee reached consensus on the recommendation, with a unanimous vote by the faculty in each academic unit. Plans to secure College of Nursing building funding, a dental school, and new initiatives, including advancing UCF’s interest to utilize the Sanford Burnham Prebys building, are in process. New partnerships are being developed while nurturing existing ones. I also chaired two search committees for the deans of nursing and sciences, and served as a committee member for the provost search.

As the college enters its second decade, there will be continued support for the educational programs and a heightened focus on growing the research and clinical missions. This will include integration of research and clinical missions as we build an Academic Health Sciences Center that includes a hospital, expanded residencies and expanded partnerships. The expansion of these missions will provide the college new revenue streams and an additional depth to support medical, biomedical sciences, and health-related education programs.